



# Case Study SPRING/FALL 2018

Design & Accounting Exam-U.S. EXAM RETDAU

### U.S. Exam Case Study - Course DA Retirement

### National Oil Company • Background

National Oil Company (NOC) is a large well-established company that services oil wells all over the country of Gevrey. NOC has been in existence for over 30 years and has approximately 9,000 full-time salaried and union hourly employees and up to a further 7,000 non-skilled seasonal employees during the non-winter months. Approximately one-half of the seasonal employees return for another season. The full-time workforce is reasonably stable, but turnover in the last 5 years has been greater than desired, due to competitors recruiting NOC's employees.

Normally, an undergraduate degree is a minimum requirement to obtain entry to the salaried workforce and many employees have graduate degrees. About half of NOC's salaried employees are recruited directly from university with the other half coming from competitors.

The company's financial position varies with the price of oil. As oil prices rise, oil companies become increasingly active and in turn require the services of NOC. Conversely, activity slows as oil prices drop. Despite this, the company is usually in a taxable position.

NOC has managed to be successful by staying on the cutting edge of technology. NOC prides itself on being state of the art in processes and software relevant to its industry. This has helped it to stave off competition from both inside and outside of Gevrey. Although NOC is the largest player in the industry within Gevrey, there are larger players from outside of the country, with which NOC has to compete. From time to time, there are rumors of a takeover of NOC.

### Country of Gevrey - Background

Gevrey is a modern developed country with a simplified tax system. Both corporations and individuals are subject to income tax at a flat rate of 40%. Reasonable operating expenses, including contributions to Eligible Retirement Plans (ERPs), reduce taxable income.

No pension legislation exists apart from the rules outlined herein.

Rules that apply to gain ERP status are as follows:

### General

 if a company has one or more ERPs, then all employees are entitled to be in at least one of the company's ERPs.

### Defined Benefit Plans (DB ERPs)

- employer contributions may not exceed those recommended by an actuary, in accordance with generally accepted actuarial practice
- employer contributions are an eligible expense to reduce the employer's taxable income
- periodic pensions may not exceed \$3,000 per annum for each year of service regardless of form or commencement age
- periodic pensions cannot commence prior to age 55
- investment earnings generated by the ERP pension fund are not taxable
- · pension payments are taxed as received in the hands of the recipient
- no employee contributions are permitted

### Defined Contribution Plans (DC ERPs)

- employer contributions for any individual plan member cannot exceed \$20,000 annually
- · employer contributions are an eligible expense to reduce the employer's taxable income
- investment earnings generated by the ERP pension fund are not taxable until withdrawn
- · benefit distributions are taxed as received in the hands of the recipient
- · employer contributions may or may not be dependent on employee contributions
- individuals may contribute up to \$20,000 annually
- · such contributions are tax deductible to the individual

The tax assistance available under each of the above two arrangements does not depend on the extent of participation under the other one. For example, an individual could participate in a DC ERP and, if eligible under the plans' rules, also a DB ERP of his or her employer.

### Supplemental Retirement Plans (SRPs)

Contributions to a retirement plan that does not meet ERP status are not tax-deductible. Benefits paid to participants under such plans are tax deductible to the company and are taxable to participants, when paid to participants. Such a plan is known as a Supplemental Retirement Plan (SRP). An example of an SRP is a plan that restores the benefits lost by the imposition of the ERP maximums.

### Retiree Health Care Plans

Employers in Gevrey may provide health care benefits to retirees and their spouses through a separate plan which is not intended to qualify for ERP status. Benefits (including insurance premiums) paid under such plans are tax deductible to the company when paid on behalf of participants. Benefits payable as an indemnity for health related services are not taxable to plan participants at any time.

No social security pension system exists in Gevrey and there are no state-provided life or health-care benefits.

For financial reporting purposes, Gevrey adopted GAAP Accounting Standards.

The investment market in Gevrey is well developed, with substantial trading in government and corporate bonds and equities.

### **Summary of National Oil's Retirement Benefits**

NOC maintains three defined benefit plans:

- 1. a final-average pay defined benefit ERP for its full-time salaried employees;
- 2 a unit benefit defined benefit ERP for its full-time hourly union staff; and
- 3 a non-eligible pension plan (referred to as the SRP) for its executives that is supplemental to the salaried ERP. This plan has no assets.

h addition, the company has a defined contribution ERP for its seasonal workforce.

Furthermore, eligible full-time salaried and union employees retiring with the company are covered for their lifetime by health benefits.

### Extracts of Retirement Benefits Provisions and Financial Information

### National Oil Full-Time Salaried Pension Plan

Eligibility Immediate

Vesting 100% after 5 years of service

Normal Retirement Age 65

Early Retirement Age 55 with 5 years of service

Best Average Earnings Average annual earnings during 60 consecutive months in

which earnings were highest

Earnings Base pay, excluding overtime and bonuses

Normal Retirement Benefit 2% of best average earnings times years of service, subject to

tax system maximum

Benefit calculated as under the normal retirement benefit

formula using best average earnings and service as of date of

calculation

Early Retirement Benefit Accrued benefit reduced by 0.25% per month that early

retirement precedes age 62

Form of Benefit If married, 50% joint & survivor benefit, without reduction. If not

married, single life annuity

Optional Forms of Benefit None

Indexing None

Termination Benefit Lump sum equal to actuarial present value of accrued benefit

payable to named beneficiary

Disability Benefit None

2017	2018

Participant Summary - January 1		
Active Participants		
(a) count	3,280	3,290
(b) average age	49.0	49.2
(c) average service	19.0	18.8
(d) average future working lifetime	10.2	10.6
(e) average future working lifetime to vesting (for those not)	3.0	2.5
(f) average plan earnings (prior year)	89,800	91,000
Deferred Vested Participants		
(a) count	•	9
Pensioners (incl beneficiaries)		
(a) count	1,080	1,130
(b) average age	67.3	67.0
(c) average annual benefit	23,000	23,650
Duration of plan liabilities	14.3	14.5

Plan Assets (numbers in \$000's) •		
Change in Plan Assets during Prior Year:		
Market Value of Assets at January 1 of prior year	1,344,520	1,443,551
Employer Contributions during prior year	41,182	40,002
Ber;iefll Payments during prior year	(22,700)	(24,800)
Expenses during prior year		2
Investment return during prior year	80,549	116,382
Market Value of Assets at January 1 of current year	1,443,551	1,575,135
Rate of return during prior year	5.95%	8.02%
Average Portfolio Mix During Prior Year:		
(a) Domestic Large Cap Equities	32%	31%
(b) Domestic Small Cap Equities	22%	23%
(c) Domestic Fixed Income	34%	32%
(d) International Equities	4%	5%
(e) Real Estate	3%	4%
(f) Cash	<u>5%</u>	<u>5%</u>
(g) Total	100%	100%
Duralion of Domestic Fixed Income	10.0	10.0
Asset Class Returns during Prior Year:		
(a) Domestic Large Cap Equities	7%	11%
(b) Domestic Small Cap Equities	8%	12%
(c) Domestic Fixed Income	6%	4%
(d) International Equities	-5%	8%
(e) Real Estate	2%	3%
(f) Cash	1%	1%

2018

Expense Valuation - January 1 (numbers In \$000's) •		
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		1
Funded Status and Deferred Costs:	(4.00.4.4=0)	(4.44==0=)
(a) Accumulated Benefit Obligation	(1,034,173)	(1,115,705)
(b) Projected Benefit Obligation	(4.000.077)	(4 000 500)
(I) Vested	(1,282,375)	(1,368,599)
(ii) Non-vested	(96,523)	(119,009)
(iii) Total	(1,378,898)	(1,487,607)
(c) Fair Value of Assets	1,443,551	1,575,135
(d) Funded Status: (b) + (c)	64,653	87,528
(e) Unrecognized (gains)/losses	(203,656)	(207,680)
2 Net Periodic Benefit Cost	24.22	=0.040
(a) Service Cost (beg. of year)	64,067	70,213
(b) Interest Cost	57,223	57,918
(c) Expected return on assets	(94,325)	(102,849)
(d) Amortization of prior service cost	1069	
(e) Amortization of actuarial (gain)/loss	(5,814)	(4,733)
(f) Total Net Periodic Benefit Cost	21,151	20,549
All plan administrative expenses are paid and accounted for our	tside of the plan fund.	
2 Actuarial Rasis and Sunnlamental Rate		
3. Actuarial Basis and Supplemental Data	4.000/	0.750/
(a) Discount rate	4.00%	3.75%
(b) Return on assets	6.50%	6.50%
(c) Salary scale	3.50%	3.25%
(d) Consumer Price Index	3.00%	3.00%
(e) Mortality	GAM83	
(f) Turnover	Based on NOC experience for 2000-2005	
(g) Proportion married and age difference	80% married; male spouses 3 years older than fema	ale spouses
(h) Retirement age	Age62	
(I) Expenses	Assume all expenses paid by company	
0) Asset Valuation Method	Market value of assets	
(k) Actuarial Cost Method	Projected unit credit	44.000
(I) Expected Employer contributions	40,002	41,002
(m) Expected Benefit payments	(24,800)	(26,700)

<sup>•</sup> numbers may not add due to rounding

# National Oil Full-Time Salaried Pension Plan Reconciliation of Plan Participants

	Active	Pensioners/ Beneficiaries	Total
Participants as of January 1, 2017	3,280	1,080	4,360
- New Entrants/Rehires	210		210
- Terminated Nonvested	(40)	*	(40)
- Terminated Vested (Lump Sum Cashout)	(60)	-	(60)
- Retirement	(90)	90	
- Death w/ Beneficiary	(4)	4	=
- Death w/o Beneficiary	(6)	(44)	(50)
- Net change	10	`50′	60
Participants as of January 1, 2018	3,290	1,130	4,420

# National Oil Full-Time Salaried Pension Plan Age/Svc/Earnings as of January 1, 2018

				S	eNice (Years)			
			< 5	5-10	10-15	15-20	>20	Totals
Age (Years)	< 25	# Participants Average Salary	60 55,000	20 70,000	÷	-	Ē	80 58,800
	25-35	# Participants Average Salary	130 65,000	40 80,000	90 90,000	120 75,000	-	380 75,700
	35-45	# Participants Average Salary	90 75,000	60 90,000	150 90,000	120 95,000	150 95,000	570 90,000
	45-55	# Participants Average Salary	90 80,000	40 95,000	120 95,000	250 95,000	720 100,000	1,220 96,800
	55-65	# Participants Average Salary	30 80,000	60 85,000	80 95,000	200 95,000	580 95,000	950 93,900
	> 65	# Participants Average Salary		5	30 75,000	40 85,000	20 80,000	90 80,600
	Totals	# Participants Average Salary	400 70,300	220 85,900	470 91,200	730 91,200	1,470 97,200	3,290 91,000
		Avg Age Avg Svc Avg Salary	49.2 18.8 91,000					

# National Oil Full-Time Salaried Supplemental Retirement Plan (SRP)

Eligibility

**Immediate** 

Normal Retirement Age

65

Early Retirement Age

55 with 5 years of service

Accrued Benefit

Accrued Benefit calculated under the provisions of the Salaried Pension Plan without regard to tax system maximums <u>less</u> actual Accrued Benefit under the

Salaried Pension Plan

Normal Retirement Benefit

Accrued Benefit

Early Retirement Benefit

Accrued Benefit reduced by 0.25% per month that

early retirement precedes age 62

Commencement Date and Form

of Benefit

Must be same as under Salaried Pension Plan

Indexing

None

Termination Benefit

None

Pre-Retirement Death Benefit

None

Disability Benefit

None

# **Participant Summary**

Active Participants		
(a) count	50	47
(b) average age	57.0	57.5
(c) average service	21.0	21.4
(d) average future working lifetime	4.8	4.5
(e) average future working lifetime to vesting (for those not)	2.0	1.0
(f) average plan earnings (prior year)	450,000	460,000
Deferred Vested Participants		
(a) count	9	*
3. Pensioners (incl beneficiaries)		
(a) count	35	38
(b) average age	66.8	67.2
(c) average annual benefit	16,800	17,500
Duration of plan liabilities	14.5	13.8

# Expense Valuation Results (numbers in \$000's) \*

Funded Status and Deferred Costs:     (a) Accumulated Benefit Obligation	(73,441)	(81,530)
(b) Projected Benefit Obligation (i) Vested	(64,801)	(76,844)
(ii) Non-vested (iii) Total	(21,600) (86,401)	(16,868) (93,713)
(c) Fair Value of Assets (d) Funded Status: (b) + (c)	(86,401) 20,714	(93,713)
(e) Unrecognized (gains)/losses  2 Net Periodic Benefit Cost	ZU,/ 14	20,677
(a) Service cost (beg. of year)	1,901	1,872
(b) Interest Cost (c) Expected ROA	3,520	3,572
(d) Amort of prior service cost	2515	2,512
(e) Amort of unrec (gains)/losses (f) Total Net Periodic Benefit Cost	2,515 7,937	7,956
All plan administrative expenses are paid out of general assets of NC	c (outside of plan accounting).	
Expected Benefit Payments	588	665
4, Actuarial Basis		
(a) Discount rate (b) Return on assets	4.00% <b>N/A</b>	375% <b>N/A</b>
(c) Salary scale	3.50%	3.25%
(d)CPI {e) All other assumptions	3.00% Same as for Full-time Salaried Pension Plar	3.00%

<sup>\*</sup> numbers may not add due to rounding

### National Oil Full-Time Hourly Union Pension Plan

Eligibility Immediate

Vesting 100% after 5 years of service

Normal Retirement Age 65

Early Retirement Age 55 with 10 years of service

Normal Retirement Benefit \$80 per month times years of service for terminations/

retirements prior to 2010

\$81 per month times years of service for terminations/

retirements during 2010 and beyond

Accrued Benefit Benefit calculated as under the normal retirement benefit

formula based on service and multiplier as of date of

calculation.

Early Retirement Benefit Unreduced benefit at 62 with 30 years of service,

otherwise reduced by 0.25% per month that early retirement precedes Normal Retirement Age.

Form of Benefit If married, 50% joint & survivor benefit without reduction

If not married, single life annuity.

Optional Forms of Benefit None

Post-Retirement Indexing Lesser of 1% or CPI each year after pension commencement

Termination Benefit Lump sum equal to actuarial present value of accrued

benefit assuming no indexing

Pre-Retirement Death Benefit Lump sum equal to actuarial present value of accrued

benefit assuming no indexing, payable to named beneficiary

Disability Benefit None

# **National Oil Full-Time Hourly Union Pension Plan** Historical Actuarial Valuation Results

Participant Summary •January 1		
Active Participants		
(a) count	5,930	5,620
(b) average age	50.0	50.2
(c) average service	20.5	20.9
(d) average future working lifetime	9.8	9.6
(e) average future working lifetime to vesting (for those not)	3.0	2.5
(f) average plan earnings (prior year)	49,000	49,700
Deferred Vested Participants		
(a) count		187.
Pensioners (incl beneficiaries)		
(a) count	1,299	1,394
(b) average age	71.0	71.1
(c) average annual benefit	11,750	12,500
· /		

2017

14.0

2018

13.8

# Plan Assets (numbers in \$000's) •

Duration of plan liabilities

Change in Plan Assets during Prior Year:		
Market Value of Assets at January 1 of prior year	900,101	990,452
Employer Contributions during prior year	50,000	50,000
Benefit Payments during prior year	(14,000)	(15,000)
Expenses during prior year	•	
Investment return during prior year	54,352	45,055
Market Value of Assets at January 1 of current year	990,452	1,070,508
Rate of return during prior year	5.92%	4.47%
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Average Portfolio Mix During Prior Year:	70/	00/
(a) Domestic Large Cap Equities	7%	8%
(b) Domestic Small Cap Equities (c) Domestic Fixed Income	0% 90%	0% <b>89%</b>
(c) Domestic Fixed Income (d) International Equities	0%	0%
(e) Real Estate	0%	0%
(f) Cash	070	11i
(g) Total	100%	100%
(3)	10070	1,0070
Duration of Domestic Fixed Income	15.0	15.0
Asset Class Returns during Prior Year:		
(a) Domestic Large Cap Equities	7%	11%
(b) Domestic Small Cap Equities	8%	12%
(c) Domestic Fixed Income	6%	4%
(d) International Equities	-5%	8%
(e) Real Estate	2%	3%
(f) Cash	1%	1%

<sup>•</sup> numbers may not add due to rounding

Funded Status and Deferred Costs:		
(active multiplier)	81.00	81.00
(a) Accumulated Benefit Obligation	(996,997)	(1,059,198)
(b) Projected Benefit Obligation	(990,997)	(1,059,190)
(i) Vested	(947,147)	(1,006,238)
(ii) Non-vested	(49,850)	(52,960)
(iii) Total	(996,997)	(1,059,198)
(c) Fair Value of Assets	990,452	1,070,508
(d) Funded Status: (b) + (c)	(6,545)	11,310
(e) Unrecognized prior service costs	4,488	3.641
(f) Unrecognized (gains)/losses	(51,000)	(48,400)
(i) Offiecognized (gains)/iosses	(31,000)	(40,400)
2 Net Periodic Benefit Cost		
(a) Service Cost (beg. of year)	41,124	41,924
(b) Interest Cost	46,378	46,436
(c) Expected return on assets	(57,957)	(61,928)
(d) Amortization of prior service cost	847	847
(e) Amortization of actuarial (gain)/loss		*
(f) Immediate recognition of past service costs & (gains)/losses	× ¥	
(g) Total Net Periodic Benefit Cost	30,391	27,279
All plan administrative expenses are paid and accounted for outside of the	e plan fund.	
3 Actuarial Basis and Supplemental Data		
(a) Discount rate	4.50%	4.25%
(b) Return on assets	5.75%	5.75%
(c) Salary scale	N/A	NIA
(d) Consumer Price Index	3.00%	3.00%
(e) Mortality	GAM83	):
(f) Turnover	Based on NOC experience for 2000-2	2005
(g) Retirement age	Age 62, with appropriate early retirement redu	
(h) Proportion married and age difference	80% married, male spouses 3 years older than for	
(i) Expenses	Assume all expenses paid by compa	
0) Post-retirement indexing	1.00%	1.00%
(k) Asset Valuation Method	Market value of assets	
(I) Actuarial Cost Method	Projected unit credit	
(m) Expected Employer contributions	50,000	30,000
(n) Expected Benefit payments	(15,000)	(17,000)

<sup>•</sup> numbers may not add due to rounding

# National Oil Full-Time Hourly Union Pension Plan Reconciliation of Plan Participants

	Active	Pensioners/ Beneficiaries	Total
Participants as of January 1, 2017	5,930	1,299	7,229
- New Entrants/Rehires	20	-	20
- Terminated Nonvested	(80)	*	(80)
- Terminated Vested (Lump Sum Cashout)	(100)	±#1.	(100)
- Retirement	(140)	90	(50)
- Death w/ Beneficiary	` (5)	5	* ′
- Death w/o Beneficiary	(5)	i∰)]	(5)
- Net change	(310)	95	(215)
Participants as of January 1, 2018	5,620	1,394	7,014

# National Oil Full-Time Hourly Union Pension Plan Age/Svc/Earnings as of January 1, 2018

			Service (Years)						
			< 5	5-10	10-15	15-20	>20	Totals	
Age (Years)	< 25	# Participants Average Salary	40 30,000	40 40,000	ā a	5	â	80 35,000	
	25-35	# Participants Average Salary	40 30,000	70 40,000	90 45,000	1	E-	200 40,300	
	35-45	# Participants Average Salary	20 30,000	100 40,000	120 45,000	510 50,000	740 45,000	1,490 46,200	
	45-55	# Participants Average Salary	30 35,000	50 45,000	120 50,000	350 50,000	1,320 60,000	1,870 56,700	
	55-65	# Participants Average Salary	30 35,000	60 36,000	100 45,000	300 50,000	1,210 50,000	1,700 48,900	
	> 65	# Participants Average Salary	-5	10 30,000	80 30,000	100 40,000	90 40,000	280 36,800	
	Totals	# Participants Average Salary	160 31,900	330 39,700	510 43,800	1,260 49,200	3,360 52,600	5,620 49,700	
		Avg Age Avg Svc Avg Salary	50.2 20.9 49,700						

# National Oil Part-Time DC Pension Plan

Eligibility Immediate

Vesting Immediate

Employee Contributions Employee may defer between 1% to 20% of pay

Employer Contributions 3% of pay

Plan Fund Investment Options The employer invests in funds elected by employee

Account Balance Contributions are accumulated in member's individual

account earning a rate of return based on the

investments elected by the employee

Loans/Withdrawals Not permitted.

Retirement

Benefit on Termination or Account balance is payable to employee upon

termination or retirement. Employee has the option to leave the balance in the fund or withdraw entire balance

immediately upon termination or retirement.

Benefit on Death Account balance is payable to named beneficiary

# National Oil Part-Time DC Pension Plan

Historical Results - January 1

2017 2018

# **Participant Summary**

(a) number participating during prior year	7,100	7,000
(b) average age	29.0	29.5
(c) average pay	39,000	39,500

# Plan Assets (numbers in \$000's) \*

Change in Plan Assets during Prior Year:		
Market Value of Assets at January 1 of prior year	109,540	122,440
Employee Contributions during prior year	13,845	13,825
Company Contributions during prior year	8,307	8,295
Benefit Payments during prior year	(14,910)	(14,700)
Expenses during prior year	-	-
Investment return during prior year	5,658	7,569
Market Value of Assets at January 1 of current year	122,440	137,429
Rate of return during prior year	5.00%	6.00%

<sup>\*</sup> numbers may not add due to rounding

### National Oil Full-Time Salaried and Union Retiree Health Benefit Program

Eligibility

Immediate

Earliest Retirement Age

55 and 10 years of service

Retirement benefit

Retirees and their spouses may elect to participate in a self insured health plan,

with 100% the of cost of the plan paid by the employer.

Pre-retirement / termination benefits

None

Spousal Coverage

Coverage continues for the life of the spouse after death of

an eligible employee

Benefits Covered

\$0 deductible; \$0 copay No lifetime maximum

Office visits Hospital visits

Surgery

Prescription drugs

Life Insurance benefit

Effective January 1, 201 O introduced \$50,000 life insurance

benefit payable upon death after retirement

# Expense Valuation Results - January 1 (numbers in \$000's) \*

1. Funded Status and Deferred Costs:				
(a) Accumulated Postretirement Benefit Obligation				
(i) actives - fully vested	(1,218,466)	(1,254,095)		
(ii) actives - not fully vested	(522,200)	(537,469)		
(iii) retirees	(1,387,852)	(1,537,354)		
(iv) total	(3,128,517)	(3,328,918)		
(b) Fair Value of Assets	-	(=,==,==,==,		
(c) Surplus: (a) + (b)	(3,128,517)	(3,328,918)		
(d) Unrecognized prior service costs	6,590	3,908		
(e) Unrecognized (gains)llosses	782,724	766,788		
2 Net Periodic Benefit Cost		4		
(a) Service cost (beg. of year)	108,792	111,973		
(b) Interest Cost	120,274	119,294		
(c) Expected ROA	5.			
(d) Amort of prior service cost	2,682	2,682		
(e) Amort of (gain)/loss	47,271	43,520		
(f) Total Net Periodic Benefit Cost	279,018	277,469		
All plan administrative and claims expenses are included in the	e claims costs used to determine the pla	an liability.		
3. Expected Benefit Payments	60,000	65,000		
4. Average Future Working Lifetime to Retirement	9.94	9.97		
5. Average Future Working Lifetime to FEA	6.94	6.97		
Average Future Working Lifetime to Fully Vested     (for those not vested)	6.94	6.97		
7. Duration of plan liabilities	13.00	13.00		
8. Actuarial Assumptions:				
(a) Discount rate	3.75%	3.50%		
(b) Retum on assets	NIA	NIA		
(c) Medical trend				
Initial rate	6.00%	5.50%		
Annual decrease	0.50%	0.50%		
Ultimate rate	4.50%	4.50%		
Year ultimate trend rate reached	2020	2020		
(d) CPI	3.00%	3.00%		
(e) Per capita claims cost	18,000	18,500		
(f) Retirement assumption		Age 62 with 10 years of service		
(g) All other demographic assumptions	Same as those used for pension	on plans		

<sup>\*</sup> numbers may not add due to rounding