Case Study - Course FR Retirement - Canada

National Oil Company - Background

National Oil Company (NOC) is a large well-established company that services oil wells all over Canada. Most of NOC's employees are employed in the province of Ontario. NOC has been in existence for over 30 years and has more than 10,000 full-time salaried and union hourly employees and over 6,000 part-time employees. The full-time workforce is reasonably stable, but turnover in the last 5 years has been greater than desired, due to competitors recruiting NOC's employees.

Normally, an undergraduate degree is a minimum requirement to obtain entry to the salaried workforce and many employees have graduate degrees. About half of NOC's salaried employees are recruited directly from university with the other half coming from competitors.

The company's financial position varies with the price of oil. As oil prices rise, oil companies become increasingly active and in turn require the services of NOC. Conversely, activity slows as oil prices drop. Despite this, the company is usually in a taxable position.

NOC has managed to be successful by staying on the cutting edge of technology. NOC prides itself in being state of the art in processes and software relevant to its industry. This has helped it to stave off competition from both inside and outside of Canada. Although NOC is the largest player in the industry within Canada, there are larger players from outside of the country, with which NOC has to compete. From time to time, there are rumors of a takeover of NOC.

Canadian legislation and social programs will apply to NOC in this case study.

Summary of National Oil's Retirement Benefits

NOC maintains four retirement programs:

- a final-average pay defined benefit (DB) RPP for its full-time salaried employees;
- a flat dollar DB RPP for its full-time hourly union staff;
- 3. a defined contribution (DC) RPP for its part-time workforce; and
- 4. a non-registered pension plan (referred to as the SERP) for its executives that is supplemental to the salaried RPP. This plan has no assets.

Extracts of Retirement Benefits Provisions and Financial Information

National Oil Full-Time Salaried Pension Plan

Eligibility Immediate

Vesting Immediate, effective July 1, 2012

Normal Retirement Age 65

Early Retirement Age 55

Best Average Earnings Average annual earnings during 60 consecutive months in

which earnings were highest

Earnings Base pay, excluding overtime and bonuses

Normal Retirement Benefit 2% of best average earnings times years of service,

subject to legislative maximum

Accrued Benefit Benefit calculated as under the normal retirement benefit

formula using best average earnings and service as of

date of calculation

retirement precedes age 62 for actives participants and

actuarial equivalent for terminated participants

Form of Benefit If with spouse, 60% joint & survivor benefit, without

reduction. If without spouse, single life annuity

Optional Forms of Benefit None

Indexing None

Termination Benefit (1) Lump sum value equal to actuarial present value of

accrued pension payable at age 65; or (2) Deferred

pension

Pre-Retirement Death Benefit Lump sum value equal to actuarial present value of

accrued pension payable at age 65 to named beneficiary

Disability Benefit Accrual of service while on long term disability and

immediate pension without a reduction upon permanent

and total disability

National Oil Full-Time Salaried Pension Plan Reconciliation of Plan Participants (2010 - 2013)

	Active	Pensioners/ Beneficiaries	Total
1. Participants as of January 1, 2010	4,251	720	4,971
- New Entrants/Rehires	100	-	100
- Terminated Nonvested	(100)	-	(100)
Terminated Vested (Lump Sum Cashout)Retirement	(120)	- 50	(120)
Death w/ Beneficiary	(50) (5)	5	-
- Death w/o Beneficiary	(5)	(2)	(2)
- Net change	(175)	53	(122)
2. Participants as of January 1, 2011	4,076	773	4,849
- New Entrants/Rehires	250	-	250
- Terminated Nonvested	(100)	-	(100)
 Terminated Vested (Lump Sum Cashout) 	(130)	-	(130)
- Retirement	(45)	45	-
- Death w/ Beneficiary	(5)	5	-
- Death w/o Beneficiary	-	(2)	(2)
- Net change	(30)	48	18
3. Participants as of January 1, 2012	4,046	821	4,867
- New Entrants/Rehires	200	-	200
- Terminated Nonvested	(80)	-	(80)
 Terminated Vested (Lump Sum Cashout) 	(90)	-	(90)
- Retirement	(40)	40	-
- Death w/ Beneficiary	(4)	4	-
- Death w/o Beneficiary	-	(14)	(14)
- Net change	(14)	30	16
4. Participants as of January 1, 2013	4,032	851	4,883

National Oil Full-Time Salaried Pension Plan Age/Svc/Earnings as of January 1, 2013

			Service (Years)							
			< 5	5-10	10-15	15-20	>20	Totals		
Age (Years)	< 25	# Participants Average Salary	190 36,600	90 47,800	- -	-	-	280 40,200		
	25-35	# Participants Average Salary	250 48,400	130 58,900	85 66,500	20 70,500	-	485 55,300		
	35-45	# Participants Average Salary	190 61,000	200 68,300	180 74,200	180 80,600	100 82,100	850 72,100		
	45-55	# Participants Average Salary	180 64,500	160 66,900	175 75,000	310 78,000	650 79,800	1,475 75,600		
	55-65	# Participants Average Salary	170 64,200	100 67,500	90 72,000	100 78,200	450 78,500	910 73,900		
	> 65	# Participants Average Salary	3 58,200	10 65,000	5 67,000	4 70,000	10 78,000	32 69,400		
	Totals	# Participants Average Salary	983 54,300	690 63,400	535 72,800	614 78,500	1,210 79,500	4,032 69,500		
		Avg Age Avg Svc Avg Salary	46.0 14.7 69,500							

National Oil Full-Time Salaried Pension Plan

Historical Going Concern Actuarial Valuation Results

	2010	2011	2012	2013
Participant Summary - January 1				
Active Participants				
(a) count	4,251	4,076	4,046	4,032
(b) average age	45.4	45.2	45.1	46.0
(c) average service	15.3	15.4	15.0	14.7
(d) average future working lifetime	11.0	11.0	11.0	11.0
(e) average plan earnings (prior year)	66,300	67,400	68,000	69,500
Deferred Vested Participants				
(a) count	-	-	-	-
Pensioners (incl beneficiaries)				
(a) count	720	773	821	851
(b) average age	68.2	68.0	67.0	67.7
(c) average annual benefit	21,800	22,000	22,500	22,800

Plan Assets (numbers in \$000's) *

Change in Plan Assets during Prior Year:				
Market Value of Assets at January 1 of prior year	602,863	633,966	748,481	832,957
Employer Contributions during prior year	92,000	92,000	99,000	100,000
Benefit Payments during prior year	(21,000)	(21,000)	(22,000)	(22,200)
Expenses during prior year	-	-	-	-
Investment return during prior year	(39,898)	43,515	7,476	58,240
Market Value of Assets at January 1 of current year	633,966	748,481	832,957	968,997
Rate of return during prior year	-6%	6.5%	1.0%	6.7%
Average Portfolio Mix During Prior Year:				
(a) Domestic Large Cap Equities	32%	30%	30%	32%
(b) Domestic Small Cap Equities	25%	10%	10%	8%
(c) Domestic Fixed Income	23%	35%	40%	40%
(d) International Equities	15%	20%	15%	16%
(e) Real Estate	3%	0%	0%	0%
(f) Cash	<u>2%</u>	<u>5%</u>	<u>5%</u>	4%
(g) Total	100%	100%	100%	100%
Asset Class Returns during Prior Year:				
(a) Domestic Large Cap Equities	-12%	12%	-9%	7%
(b) Domestic Small Cap Equities	-5%	5%	-5%	7%
(c) Domestic Fixed Income	1%	1%	14%	4%
(d) International Equities	-10%	10%	-10%	14%
(e) Real Estate	3%	3%	3%	8%
(f) Cash	1%	1%	1%	1%

^{*} numbers may not add due to rounding

National Oil Full-Time Salaried Pension Plan

Historical Going Concern Actuarial Valuation Results

2010 2011 2012 2013

Going Concern Valuation - January 1 (numbers in \$000's) *

2013 Interest Rate Sensitivity

					Sensitivity
1. Actuarial Accrued Liability:					
(a) Active participants	692,620	776,554	756,002	915,409	1,293,137
(b) Deferred vested participants	-	-	-	-	-
(c) Pensioners	185,213	210,874	229,059	252,236	279,400
(d) Total	877,833	987,429	985,061	1,167,645	1,572,537
2. Actuarial Value of Assets	633,966	748,481	832,957	968,997	968,997
3. Unfunded Actuarial Accrued Liability: (1d)-(2)	243,867	238,948	152,104	198,648	603,540
4. Normal Cost (beg. Of year)	45,269	50,426	50,400	62,273	87,969
5. Change in Unfunded AAL during prior year:					
(a) Unfunded AAL at prior valuation date	309,436	243,867	238,948	152,104	
(b) Adjustment for Interest	20,113	15,851	14,337	9,126	
(c) Normal Cost w/interest less contributions	(43,202)	(46,778)	(48,519)	(49,576)	
(d) (Gain)/Loss on investment	81,391	-	39,743	(5,929)	
(e) (Gain)/Loss on termination	(17,000)	(20,000)	(25,000)	5,000	
(f) (Gain)/Loss on salary increases less than expected	(100,000)	(25,000)	(30,000)	(14,000)	
(g) (Gain)/Loss on mortality	(6,900)	2,000	2,000	(3,000)	
(h) (Gain)/Loss on retirement	25,000	23,000	(5,000)	4,000	
(i) (Gain)/Loss on assumption changes	20,000	40,000	-	104,000	
(j) (Gain)/Loss on expenses	-	-	-	-	
(k) (Gain)/Loss on all other factors	(44,972)	6,007	(34,404)	(3,078)	
(I) Unfunded AAL at current valuation date	243,867	238,948	152,104	198,648	
6. Actuarial Basis					
(a) Interest	6.50%	6.00%	6.00%	5.50%	4.50%
(b) Salary scale	4.00%	4.00%	4.00%	4.00%	4.00%
(c) Consumer Price Index	2.50%	2.50%	2.50%	2.50%	2.50%
, ,	1994 Uninsured	1994 Uninsured	1994 Uninsured	1994 Uninsured	
	Pensioner	Pensioner	Pensioner	Pensioner	1994 Uninsured
	Mortality -	Mortality -	Mortality -	Mortality -	Pensioner Mortality
(d) Mortality	Generational	Generational	Generational	Generational	- Generational
(e) Turnover	Based on N	IOC experience for	1006-2006		
	Daseu on N				
(f) Retirement age		Age 62			
(g) Proportion married and age difference (h) Expenses		nusbands 3 years ol			
	Assume a	II expenses paid by	company		
(i) Asset Valuation Method	М	arket value of asse	ts		
(j) Actuarial Cost Method	ſ	Projected unit credit			

^{*} numbers may not add due to rounding

National Oil Full-Time Salaried Pension Plan

Solvency Valuation Results

	2011	2012	2013	2013 Interest Rate Sensitivity
Solvency Valuation - January 1 (numbers in	\$000's) *			
Actuarial Accrued Liability:				
(a) Active participants	725,185	850,249	941,068	1,066,210
(b) Deferred vested participants	,		2 ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
(c) Pensioners	239,785	288,171	316,266	351,191
(d) Total	964,970	1,138,420	1,257,334	1,417,401
2. Market Value of Assets	748,481	832,957	968,997	968,997
3. Solvency Deficiency: (1d)-(2)	216,489	305,463	288,337	448,404
4. Actuarial Basis				
(a) Interest - Benefit paid by lump sum	3.7% for 10 years 5% thereafter	2.4% for 10 years 3.9% thereafter	2.5% for 10 years 3.7% thereafter	1.5% for 10 years 2.7% thereafter
(a) Interest - Benefit settled by annuity purchase	4.5%	3.3%	3.0%	2.0%
(b) Mortality	UP 1994 AA20	UP 1994 - Generational	UP 1994 - Generational	UP 1994 - Generational
(c) Retirement age	The age that pro-			
(d) Proportion married and age difference	80% with spouse, I	Male spouses are 3		
(e) Asset Valuation Method	Market valu			
(f) Actuarial Cost Method	Unit (Credit		

^{*} numbers may not add due to rounding

National Oil Full-Time Hourly Union Pension Plan

Eligibility Immediate

Vesting Immediate, effective July 1, 2012

Normal Retirement Age 65

Early Retirement Age 55

Normal Retirement Benefit \$80 per month times all years of service for

terminations/retirements after 2004

Accrued Benefit

Benefit calculated as under the normal retirement benefit

formula based on service and multiplier as of date of calculation

Early Retirement Benefit Unreduced benefit at 62 with 30 years of service, otherwise

reduced by 0.25% per month that early retirement precedes Normal Retirement Age for active participants and actuarial

equivalent for terminated participants

Form of Benefit With a spouse, 60% joint & survivor benefit without reduction

Without a spouse, single life annuity.

Optional Forms of Benefit None

Post-Retirement Indexing Lesser of 1% or CPI each year after pension commencement

(1) Lump sum value equal to actuarial present value of accrued

Termination Benefit pension payable at age 65; or (2) Deferred pension

pension payable at age 65 to named beneficiary

Disability Benefit None

National Oil Full-Time Hourly Union Pension Plan Reconciliation of Plan Participants (2010 - 2013)

	Active	Pensioners/ Beneficiaries	Total
•	Active	Bononolarios	rotar
1. Participants as of January 1, 2010	6,395	1,120	7,515
- New Entrants/Rehires	50	-	50
- Terminated Nonvested	(50)	-	(50)
 Terminated Vested (Lump Sum Cashout) 	(120)	-	(120)
- Retirement	(50)	50	-
- Death w/ Beneficiary	-	4	-
- Death w/o Beneficiary	-	(35)	(35)
- Net change	(170)	15	(155)
2. Participants as of January 1, 2011	6,225	1,135	7,360
- New Entrants/Rehires	300	-	300
- Terminated Nonvested	(50)	-	(50)
 Terminated Vested (Lump Sum Cashout) 	(130)	-	(130)
- Retirement	(60)	50	(10)
- Death w/ Beneficiary	-		-
- Death w/o Beneficiary	-	(35)	(35)
- Net change	60	15	75
3. Participants as of January 1, 2012	6,285	1,150	7,435
- New Entrants/Rehires	250	-	250
- Terminated Nonvested	(40)	-	(40)
- Terminated Vested (Lump Sum Cashout)	(120)	-	(120)
- Retirement	(70)	70	-
- Death w/ Beneficiary	(5)	5	-
- Death w/o Beneficiary	-	(35)	(35)
- Net change	15	40	55
4. Participants as of January 1, 2013	6,300	1,190	7,490

National Oil Full-Time Hourly Union Pension Plan Age/Svc/Earnings as of January 1, 2013

			Service (Years)						
			< 5	5-10	10-15	15-20	>20	Totals	
Age (Years)	< 25	# Participants Average Salary	240 41,700	80 47,000	- -	-	-	320 43,000	
	25-35	# Participants Average Salary	340 46,100	100 48,000	90 52,900	10 55,200	-	540 47,800	
	35-45	# Participants Average Salary	290 52,100	310 48,900	330 56,100	620 58,300	420 58,800	1,970 55,600	
	45-55	# Participants Average Salary	150 52,000	210 51,800	320 58,800	650 59,000	870 60,200	2,200 58,300	
	55-65	# Participants Average Salary	75 51,500	85 53,100	110 60,800	200 61,600	730 64,100	1,200 61,800	
	> 65	# Participants Average Salary	10 52,900	15 54,800	25 62,800	15 63,700	5 65,000	70 60,000	
	Totals	# Participants Average Salary	1,105 47,900	800 49,900	875 57,500	1,495 59,100	2,025 61,300	6,300 56,500	
		Avg Age Avg Svc Avg Salary	46.3 16.6 56,500						

National Oil Full-Time Hourly Union Pension Plan Historical Going Concern Actuarial Valuation Results

	2010	2011	2012	2013
Participant Summary - January 1				
Active Participants				
(a) count	6,395	6,225	6,285	6,300
(b) average age	46.1	46.1	45.8	46.3
(c) average service	17.3	17.3	16.8	16.6
(d) average future working lifetime	10.8	10.8	11.0	10.7
(e) average plan earnings (prior year)	51,000	53,100	54,300	56,500
Deferred Vested Participants				
(a) count	-	-	-	-
Pensioners (incl beneficiaries)				
(a) count	1,120	1,135	1,150	1,190
(b) average age	68.0	68.0	67.0	67.8
(c) average annual benefit	13,400	13,400	13,600	14,200

Plan Assets (numbers in \$000's) *

Change in Plan Assets during Prior Year:				
Market Value of Assets at January 1 of prior year	432,988	488,942	606,421	693,567
Employer Contributions during prior year	100,000	100,000	100,000	95,000
Benefit Payments during prior year	(17,000)	(17,000)	(19,000)	(19,500)
Expenses during prior year	-	-	-	-
Investment return during prior year	(27,046)	34,479	6,146	48,852
Market Value of Assets at January 1 of current year	488,942	606,421	693,567	817,919
Rate of return during prior year	-6%	6.5%	1.0%	6.7%
Average Portfolio Mix During Prior Year:				
(a) Domestic Large Cap Equities	30%	30%	30%	32%
(b) Domestic Small Cap Equities	10%	10%	10%	8%
(c) Domestic Fixed Income	35%	35%	40%	40%
(d) International Equities	20%	20%	15%	16%
(e) Real Estate	0%	0%	0%	0%
(f) Cash	<u>5%</u>	<u>5%</u>	<u>5%</u>	4%
(g) Total	100%	100%	100%	100%
Asset Class Returns during Prior Year:				
(a) Domestic Large Cap Equities	-12%	12%	-9%	7%
(b) Domestic Small Cap Equities	-5%	5%	-5%	7%
(c) Domestic Fixed Income	1%	1%	14%	4%
(d) International Equities	-10%	10%	-10%	14%
(e) Real Estate	3%	3%	3%	8%
(f) Cash	1%	1%	1%	1%

^{*} numbers may not add due to rounding

National Oil Full-Time Hourly Union Pension Plan Historical Going Concern Actuarial Valuation Results

2011 2012 2013 2010

Going Concern Valuation - January 1 (numbers in \$000's) *

2013 Interest Rate Sensitivity

								Sensitivity
Actuarial Accrued Liability:								
Active Multiplier	\$	80	\$	80	\$	80	\$ 80	\$ 80
(a) Active participants		543,526		587,192		574,865	688,339	937,781
(b) Deferred vested participants		-		-		-	-	0
(c) Pensioners		172,592		182,508		193,936	221,364	243,331
(d) Total		716,118		769,700		768,801	909,703	1,181,112
2. Actuarial Value of Assets		488,942		606,421		693,567	817,919	817,919
3. Unfunded Actuarial Accrued Liability: (1d)-(2)		227,176		163,279		75,235	91,784	363,193
4. Normal Cost (beg. Of year)		31,418		33,942		34,218	41,466	56,493
5. Change in Unfunded AAL during prior year:								
(a) Unfunded AAL at prior valuation date		209,588		227,176		163,279	75,235	
(b) Adjustment for Interest		13,623		14,766		9,797	4,514	
(c) Normal Cost w/interest less contributions		(72,165)		(69,790)		(67,022)	(61,579)	
(d) (Gain)/Loss on investment		57,888		-		32,670	(4,973)	
(e) (Gain)/Loss on termination		(8,000)		12,000		8,000	7,000	
(f) (Gain)/Loss on salary increases less than expected		-		-		-	-	
(g) (Gain)/Loss on mortality		(3,900)		(28,000)		(21,000)	(9,000)	
(h) (Gain)/Loss on retirement		(600)		(26,000)		(26,000)	(6,000)	
(i) (Gain)/Loss on assumption changes		-		33,000		-	80,000	
(j) (Gain)/Loss on expenses		-		-		-	-	
(k) (Gain)/Loss on all other factors		30,742		127		(24,489)	6,587	
(I) Change in active benefit multiplier		-		-		-	-	
(m) Unfunded AAL at current valuation date		227,176		163,279		75,235	91,784	
6. Actuarial Basis								
(a) Interest		6.50%		6.00%		6.00%	5.50%	4.50%
(b) Salary scale		N/A		N/A		N/A	N/A	N/A
(c) Consumer Price Index		2.50%		2.50%		2.50%	2.50%	2.50%
(d) Mortality		GAM 1994		GAM 1994		GAM 1994	GAM 1994	GAM 1994
(e) Turnover				experience for				
(f) Retirement age				riate early retir				
(g) Proportion married and age difference	80			ands 3 years ol				
(h) Expenses		Assume	all exp	enses paid by	com	pany		
(i) Post-retirement indexing				1%				
(j) Asset Valuation Method		N		t value of asse	ts			
(k) Actuarial Cost Method			ı	Unit credit				

^{*} numbers may not add due to rounding

National Oil Full-Time Hourly Union Pension Plan

Solvency Valuation Results

2011 2012 2013 2013 Interest Rate Sensitivity

Solvency Valuation - January 1 (numbers in \$000's) *

1. Actuarial Accrued Liability:				
(a) Active participants	837,254	1,072,545	1,140,691	1,528,365
(b) Deferred vested participants				
(c) Pensioners	212,926	237,728	266,988	292,335
(d) Total	1,050,180	1,310,273	1,407,679	1,820,700
2. Market Value of Assets	606,421	693,567	817,919	817,919
3. Solvency Deficiency: (1d)-(2)	443,759	616,706	589,760	1,002,781
4. Actuarial Basis				
(a) Interest - Benefit paid by lump sum	,	2.4% for 10 years 3.9% thereafter	2.5% for 10 years 3.7% thereafter	1.5% for 10 years 2.7% thereafter
(a) Interest - Benefit settled by annuity purchase	4.5%	3.31%	2.96%	1.96%
(b) Mortality	UP 1994 AA20	UP 1994 - Generational	UP 1994 - Generational	UP 1994 - Generational
(c) Retirement age	The age that pro-	duces the largest		
(d) Proportion married and age difference	80% with spouse, I			
(e) Asset Valuation Method	Market valu	ue of assets		
(f) Actuarial Cost Method	Unit (Credit		

^{*} numbers may not add due to rounding

National Oil Full-Time Salaried Supplemental Executive Retirement Plan (SERP)

Eligibility Immediate

Normal Retirement Age 65

Early Retirement Age 55

Salaried Pension Plan without regard to legislative maximums less actual Accrued Benefit under the

Salaried Pension Plan

Normal Retirement Benefit Accrued Benefit

Early Retirement Benefit Accrued benefit reduced by 0.25% per month that early

retirement precedes age 62 for actives participants

Commencement Date and Form

of Benefit

Must be same as under Salaried Pension Plan

Indexing None

Termination Benefit None

Pre-Retirement Death Benefit None

Disability Benefit None

Supplemental Retirement Plan <u>Historical Valuation Results - January 1</u>

Participant Summary				
1. Active Participants				
(a) count	60	60	60	58
(b) average age	52.0	50.0	51.0	51.5
(c) average service	19.1	17.0	18.0	18.2
(d) average future working lifetime	6.3	8.8	8.8	8.5
(e) average earnings (prior year)	350,000	350,000	350,000	370,000
2. Deferred Vested Participants				
(a) count	-	-	-	-
3. Pensioners (incl beneficiaries)				
(a) count	30	30	30	32
(b) average age	66.0	66.1	67.1	67.9
(c) average annual benefit	22,000	22,000	22,000	24,000

2010

2011

2012

2013

Valuation Results (numbers in \$000's) *

1. Reconciliation of funded status at valuation da	nte:				
(a) Accrued Benefit Obligation(b) Fair Value of Assets(c) Funded Status: (a) + (b)	(66,249) - (66,249)	(80,454) - (80,454)	(91,110) - (91,110)	(104,508) - (104,508)	
2. Service Cost	1,841	1,791	2,041	2,366	
3. Benefit Payments	660	660	660	768	
4. Actuarial Basis					
(a) Discount rate	6.50%	5.50%	5.00%	4.50%	
(b) Salary scale	3.50%	3.50%	3.50%	3.50%	
(c) CPI	2.50%	2.50%	2.50%	2.50%	
(d) All other assumptions	Same as the Salaried Plan				

^{*} numbers may not add due to rounding

National Oil Part-Time DC Pension Plan

Eligibility Immediate

Vesting Immediate, effective July 1, 2012

Employer Contributions - Base 3% of base pay

Employer Contributions - Match 100% on the first 3% and 50% thereafter

Employee Contributions Up to 6% of base pay

Plan Fund The employer invests the contributions in a balanced

fund. There are no employee investment choices.

Account Balance Contributions are accumulated in member's individual

account earning investment income at the rate of return

earned by the Plan Fund.

Benefit on Termination or Account balance is transferred to a LIRA/LIF for the Retirement member after one year from date of termination or

member after one year from date of termination or retirement, unless employee has since returned to

employment with NOC.

Benefit on Death Account balance is payable to named beneficiary

National Oil Part-Time DC Pension Plan

Historical Results - January 1

2 30.8	7,200 31.0	7,100 31.4 31,900
.2	•	.2 30.8 31.0

Plan Assets (numbers in \$000's) *

Change in Plan Assets during Prior Year:				
Market Value of Assets at January 1 of prior year	71,556	96,044	119,341	137,575
Employee Contributions during prior year	8,400	8,432	8,928	9,060
Company Contributions during prior year	13,650	13,702	14,508	14,722
Benefit Payments during prior year	(6,300)	(6,120)	(6,480)	(7,881)
Expenses during prior year	-	-	-	-
Investment return during prior year	8,737	7,284	1,278	7,276
Market Value of Assets at January 1 of current year	96,044	119,341	137,575	160,752
Rate of return during prior year	11%	7%	1%	5%

^{*} numbers may not add due to rounding